

List of Directors and Audit & Supervisory Board Members



Takahiro Fujioka

Chairman

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1979 Joined Toyota Motor Industrial Corporation (current Toyota Motor Corporation)
June 2006 Managing Officer of Toyota Motor Corporation
May 2011 Standing Adviser of Aichi Steel
June 2011 President of Aichi Steel
June 2023 Chairman of Aichi Steel (to present)



Naohide Goto

President

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1989 Joined Aichi Steel
April 2016 President and Director of Aichi Forge USA, INC.
April 2018 Officer of Aichi Steel / President and Director of Aichi Forge USA, INC.
April 2021 Executive Officer / Sales Planning Officer, Toyota Sales Officer of Aichi Steel
January 2023 Managing Executive Officer of Aichi Steel
June 2023 President of Aichi Steel (to present)



Motoshi Nakamura

Executive Vice President
General Manager, Risk
Management Headquarters
· CRO
· Kitaeru Company President

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1983 Joined Toyota Motor Corporation
April 2014 Standing Director of Toyota Motor Corporation
January 2018 Standing Adviser of Aichi Steel
April 2018 Senior Managing Officer of Aichi Steel
June 2018 Director and Senior Managing Officer of Aichi Steel
April 2020 Executive Vice President of Aichi Steel (to present)



Koichi Yasui

Outside Director

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1976 Joined Toho Gas Co., Ltd.
June 2006 Operating Officer of Toho Gas Co., Ltd.
June 2008 Director and Managing Officer of Toho Gas Co., Ltd.
June 2010 Director and Senior Managing Officer of Toho Gas Co., Ltd.
June 2012 President and Director of Toho Gas Co., Ltd.
June 2015 Director of Aichi Steel (to present)
June 2016 Chairman and Director of Toho Gas Co., Ltd.
June 2021 Senior Adviser of Toho Gas Co., Ltd.
June 2025 Adviser of Toho Gas Co., Ltd. (to present)

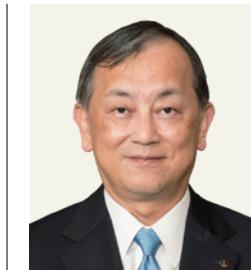


Yuko Arai

Outside Director

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1979 Joined All Nippon Airways Co., Ltd.
April 2010 Assistant Branch Manager of Osaka Office of All Nippon Airways Co., Ltd.
April 2011 Assistant Branch Manager of Tokyo Office of All Nippon Airways Co., Ltd.
April 2014 Executive Officer, Branch Manager of Osaka Office, All Nippon Airways Co., Ltd.
April 2016 Executive Officer, Branch Manager of Osaka Office, All Nippon Airways Co., Ltd.
Executive Vice President and Director of ANA Sales Co., Ltd.
(currently ANA Akindo Co., Ltd.)
June 2016 Director of Aichi Steel (to present)
April 2022 Senior Adviser of ANA Akindo Co., Ltd. (to present)



Naoki Ishii

Director and Managing
Executive Officer
General Manager, Corporate
Planning Headquarters

Attendance at Board
of Directors meetings
12 of 12 (100%)

April 1986 Joined Toyota Motor Corporation
January 2018 Managing Officer of Toyota Motor Corporation
September 2020 Operating Officer of Aichi Steel
April 2021 Managing Executive Officer of Aichi Steel
June 2024 Director and Managing Executive Officer of Aichi Steel (to present)



**Hirofumi
Yokota**

Audit & Supervisory
Board Member

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1984 Joined Aichi Steel
January 2011 Representative Manager of Quality Control
Department (General Manager level)
Electro-Magnetic Products Business
Headquarters of Aichi Steel
January 2015 General Manager of Quality Assurance
June 2021 Division of Aichi Steel
Audit & Supervisory Board Member of Aichi Steel (to present)



**Masamichi
Ogawa**

Audit & Supervisory
Board Member

Attendance at Board
of Directors meetings
12 of 12 (100%)

April 1985 Joined Aichi Steel
January 2014 General Manager, Finance & Accounting
Division of Aichi Steel
April 2018 Officer of Aichi Steel
April 2021 Executive Officer
Audit Officer
Finance & Accounting Officer of Aichi Steel
Executive Officer
April 2024 Senior Chief of Corporate Planning
Headquarters of Aichi Steel
Audit & Supervisory Board Member of Aichi Steel (to present)



**Sotaro
Kumazawa**

Outside Audit &
Supervisory Board
Member

Attendance at Board
of Directors meetings
15 of 15 (100%)

April 1989 Joined Toyota Motor Corporation
January 2010 General Manager of Upper Body Design
Division 1 of Toyota Motor Corporation
April 2012 General Manager of Vehicle Structure
Planning Division of Toyota Motor
Corporation
April 2016 General Manager of Development
Promotion Division of Toyota Motor
Corporation
January 2019 Toyota Industries Corporation
General Manager of Product Planning
Department of Automotive Business Unit of
Toyota Industries Corporation
June 2020 Executive Officer of Toyota Industries
Corporation
June 2022 Managing Executive Officer of Toyota
Industries Corporation (to present)
June 2023 Audit & Supervisory Board Member of Aichi
Steel (to present)



Koichi Miki

Outside Audit &
Supervisory Board
Member

Attendance at Board
of Directors meetings
_ of _ (%)

April 1986 Admitted as lawyer (Tokyo Bar Association)
April 2023 Joined Abe, Ikubo & Katayama Law Office
(to present)
Professor Emeritus of Keio University (to
present)
June 2025 Audit & Supervisory Board Member of Aichi
Steel (to present)